Evercore ISI

RETAIL & CONSUMER SUMMIT

MARCH 27-28, 2023 | NASHVILLE, TENNESSEE



Summit Agenda *All Times are Central Time (CT)

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Day 1 – Monday, March 27 th , 2023	
Recommended Flights:	LGA: Delta 7:30am – 9:10am BOS: Delta 7:00am – 9:09 am
11:00am	Depart from Noelle Hotel 200 4th Avenue, Nashville, TN
11:30am – 12:40pm	State of Consumer Panel at Olive Garden – Darden Restaurants (DRI) 1712 Galleria Blvd., Franklin TN Bill Thompson – Chief Executive Officer, Automotive Research Dan Aldridge – Investor Relations, Ashnury Investor Relations Steven Burdette – President (HVT) Eric Voyer – Vice President, TraQline Kevin Kalicak – Senior Vice President, Finance & Investor Relations (DRI) Adam McManus – Director of Operations (DRI)
12:50pm – 1:15pm	Krispy Kreme (DNUT) Store Tour 1733 Mallory Lane, Brentwood, TN Josh Charlesworth – Global President & Chief Operating Officer Ashley Firlan – Investor Relations & Strategic Situations Tom Heinzmann – District Manager
1:30pm – 1:55pm	Haverty Furniture Companies (HVT) Store Tour 8105 Moores Lane, Brentwood, TN Steve Burdette – President Dan Aldridge – Investor Relations
2:25pm – 2:50pm	Petco (WOOF) Store Tour 210 Franklin Road. Brentwood, TN Brian LaRose – Chief Financial Officer Justin Tichy – Chief Operating Officer John Carcasi – Senior Vice President Real Estate and Central Planning Cathy Yao – Investor Relations
3:15pm – 3:40pm	AutoZone (AZO) Store Tour 2917 Nolensville Pike, Nashville, TN Jamere Jackson – Chief Financial Officer
4:00pm – 4:25pm	Dollar General (DG) Store Tour 203 3 rd Avenue South, Nashville, TN Steve Sunderland – Executive Vice President of Store Ops Connie Droge – Senior Vice President of Store Ops Donna Hernandez – Division Vice President Kevin Walker – Vice President, Investor Relations
4:40pm – 5:00pm	Rumble Boxing Studio Tour - Xponential Fitness (XPOF) 609 Overton Street, Nashville, TN Trevor Lucas – President of Cyclebar
5:30pm - 6:30pm	Cocktail Reception Rare Bird at Noelle Hotel, 200 4 th Avenue, Nashville, TN
7:00pm – 9:00pm	 Dinner at Eddie V's – Darden Restaurants (DRI) 590 Broadway, Nashville, TN AutoZone (AZO): Jamere Jackson – Chief Financial Officer Darden Restaurants (DRI): Kevin Kalicak – Senior Vice President, Finance & Investor Relations, Adam McManus – Director of Operations Krispy Kreme (DNUT): Josh Charlesworth – Global President & Chief Operating Officer, Ashley Firlan – Investor Relations & Strategic Situations, Tom Heinzmann – District Manager Kroger (KR): Rob Quast – Senior Director, Investor Relations Petco (WOOF): Brian LaRose – Chief Financial Officer, Justin Tichy – Chief Operating Officer, John Carcasi – Senior Vice President Real Estate and Central Planning, Cathy Yao – Investor Relations Sherwin Williams (SHW): Jim Jaye – Senior Vice President, Investor Relations, Eric Swanson – Vice President, Investor Relation Xponential Fitness (XPOF): Trevor Lucas – President of Cyclebar
Recommended Hotel:	Noelle Hotel 200 4th Avenue, Nashville, TN

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Day 2 – Tuesday, March 28th, 2023	
7:15am – 7:30am	Breakfast at Noelle Hotel 200 4th Avenue, Nashville, TN
7:40am	Depart from Noelle Hotel 200 4 th Avenue, Nashville, TN
8:30am – 9:30am	Dollar General (DG) Headquarters Visit 100 Mission Ridge, Goodlettesville, TN Steve Sunderland – Executive Vice President of Store Ops Connie Droge – Senior Vice President of Store Ops Donna Hernandez – Division Vice President Kevin Walker – Vice President, Investor Relations
9:45am – 10:25am	Kroger (KR) Store Tour 123 Northcreek Blvd., Goodlettesville, TN Rob Quast – Senior Director, Investor Relations
10:50am – 11:15am	Tractor Supply Co. (TSCO) Store Tour 911 Center Point Road, Hendersonville, TN Teresa Degenstein – District Manager Charles Moon – Store Manager
11:40am – 12:10pm	Sherwin Williams (SHW) Store Tour and Lunch 118 Saundersville Road Ste. 120, Hendersonville, TN Jim Jaye – Senior Vice President, Investor Relations Eric Swanson – Vice President, Investor Relations Brittanie Heaney – City Manager West Alex Webb – City Manager East Rafe Olson – Store Manager
12:40pm – 1:05pm	Dollar General (DG) pOpshelf Store Tour 213 West Main Street, Hendersonville, TN Emily Taylor – Executive Vice President and Chief Merchandising Officer Tracey Herrmann – Senior Vice President of Channel Innovation Jake Tucci – Manager of Investor Relations and Corporate Strategy

PARTICIPATING COMPANIES

Autozone (AZO)

Auto Zone

Store Tour & Dinner

• Jamere Jackson - Chief Financial Officer

Darden Restaurants (DRI) Eddie V's & Olive Garden



Store Tour & Dinner

- Kevin Kalicak Senior Vice President, Finance & Investor Relations
- · Adam McManus Director of Operations

Dollar General (DG)

DOLLAR GENERAL

Store Tour & Dinner

- Emily Taylor Executive Vice President and Chief Merchandising
- Steve Sunderland Executive Vice President of Store Ops
- Connie Droge Senior Vice President of Store Ops
- Tracey Herrmann Senior Vice President of Channel Innovation
- Donna Hernandez Division Vice President
- Kevin Walker Vice President, Investor Relations
- Jake Tucci Manager of Investor Relations and Corporate Strategy

Haverty Furniture Companies (HVT)



Store Tour Only

· Steve Burdette - President

Krispy Kreme (DNUT)



Store Tour & Dinner

- Josh Charlesworth Global President & Chief Operating Officer
- Ashley Firlan Investor Relations
- Tom Heinzmann District Manager

Kroger (KR)

Store Tour & Dinner

• Jim Jay - Senior Director, Investor Relations

Petco (WOOF)

Store Tour & Dinner

- Brian LaRose Chief Financial Officer
- Justin Tichy *Chief Operating Officer*
- John Carcasi Senior Vice President Real Estate and Central Planning
- Cathy Yao Investor Relations

Sherwin Williams (SHW)

Store Tour Only

- Jim Jave Senior Vice President, Investor Relations
- Eric Swanson Vice President, Investor Relations
- Brittanie Heaney City Manager West
- Alex Webb City Manager East
- Rafe Olson Store Manager

Tractor Supply Co. (TSCO)

Store Tour Only

- Teresa Degenstein District Manager
- Charles Moon Store Manager

Xponential Fitness (XPOF)

Store Tour & Dinner

• Trevor Lucas - President of Cyclebar





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WILLIAMS.



